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OPŠTINA	
MUNICIPALITY OF	

STRATEGY AND ACTION PLAN FOR CHILD FRIENDLY MUNICIPALITY (XXXX – XXXX)

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The content and views of the "Municipal Strategy and the Action Plan on the implementation of the rights of children" publication are the sole responsibility of the Coalition of NGOs for Child Protection KOMF, and do not necessarily reflect the official opinion of the European Union.

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Coalition of NGOs for Child Protection (Kosovo) is a coalition composed of 27 local and international NGOs working in the field of child protection, with a joint mission to advocate for and protect the rights of children in Kosovo. The Coalition works to promote protection, respect, well-being and the advancement of the rights of children, advocating to institutions of influence to promote and develop the rights of children in accordance with CRC.

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The member organizations of the Coalition of NGOs for Child Protection in Kosovo are:

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INTRODUCTION

The provided model "Municipal Strategy and the Action Plan on the implementation of the rights of children" has been carried out as a conclusion of a one-year process during which KOMF through the provision of seven sub-financing grants to NGOs in seven municipalities has supported the process of drafting Municipal Regulations on the Rights of Children and the Strategy and the Action Plan on the Rights of Children in the following municipalities: Pristina, Drenas, Fushë Kosovë, Lipjan, Gjilan, Ferizaj and Peja.

COMF would like to thank the Mayors of the seven municipalities and their respective staff for all their efforts and support provided during this process, the non-governmental organizations that have run the processes of drafting the above-mentioned documents, representatives of municipalities and NGOs, including local experts involved in collecting and analyzing the data, and in drafting the Municipal Regulation and the Strategy and the Action Plan on the Rights of Children.

This model has been provided to raise the awareness and commitment of the municipalities in order to put in the center of their attention and reinstate as a priority in their municipal governance agenda the issues dealing with and related to children. This document provides the opportunity for every municipality to engage and address issues related to children, aimed at implementing all the rights of children.

This Strategy and the Action Plan constitute the responsibility and practical engagement of a friendly municipality for its children, aimed at decision-making, accountability and practical engagement towards the realization of the rights, fulfillment of children's full potential and an additional opportunity for children to grow in safety, healthy and happy in the environments and communities where they develop their existence.

This model of Municipal Strategy and the Action Plan are provided as a reference model to all municipalities of Kosovo, giving them an opportunity to replicate the process and the drafting of the Municipal Regulation and the Strategy and the Action Plan on the Rights of Children within their municipalities.

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INTRODUCTION

child mendiy is a call for action and commitment to involving children's issues in the local
government policy agenda. This call promotes inclusion and accountability for the implementation of child
rights progressively. This approach promotes the vision for children of to develop, learn,
and grow in a sustainable environment and community where good governance is practiced by placing
children on development agenda and offering the opportunity for boys and girls to participate in decision-
making processes.
T
To implement the concept of a child-friendly municipality, the Municipality foresees to have a concept
that ensures the implementation of child policies and practices where all children benefit. Implementation of
these policies is empowered and monitored continuously. Particular attention is paid to budget allocation for
children, undertaking a range of measures to allocate specific financial resources for children, and increasing
transparency in decision making and administration of such resources. The regular collection of data on the
situation of the children of the municipality as a prerequisite for planning will inform better for the decision-
making priorities and provide a basis for political and social debate regarding the situation of the new population
of the municipality and the future generation.

This strategy is part of a long and dynamic process that has taken place at the municipality level. This process has involved various municipal sectors, central level institutions providing child services at municipal level, civil society organizations, as well as independent organizations and institutions. A working group with various components, where all parties were represented, has been an active part of the process all the time.

PROTECTING CHILD RIGHTS IN THE GLOBAL, NATIONAL AND LOCAL CONTEXT

The Convention on the Rights of the Child is the foundation of every action in the area of the rights of the child. Its principles are embraced in international policies that affect the lives of children, but also in national and local policies.

The international community launched in 2000 the Millennium Development Goals, an initiative of world leaders consisting of eight goals that begin with the eradication of poverty and hunger, and conclude with the international partnership for development, all in order to improve the livelihoods of the poorest.

With the end of the Millennium Development Goals in 2015, 2016 was the year when world leaders at the United Nations officially launched the Sustainable Development Agenda. This agenda promotes 17 sustainable development objectives to transform the world by 2030¹. To achieve these objectives, everyone should do their part of work: governments, the private sector, civil society and all citizens. This strategy is a contribution to the achievement of sustainable development objectives, tailored to the local context. Even more having children are in the focus of these goals, and in the exclusive focus of this strategy. The sections below show figuratively the links between the objectives of this strategy and certain sustainable development objectives to see more clearly the contribution to the fulfillment of this global policy to improve people's lives.

Assembly of the Republic of Kosovo on 25 January 2018 adopted Resolution No. 06-R-001 On the Endorsement of Sustainable Development Objectives (or Agenda 2030) based on General Assembly Resolution A/RES/70/1 adopted by 193 leaders from around the world on 25 September 2018 and related to the Declaration of the World Conference of Parliament Speakers as the main points of reference as key points on all policies for sustainable development.²

In Kosovo, we have a draft-law for the Protection of the Rights of the Child in the process for several years now. This draft-law follows the spirit of the Convention on the Rights of the Child, as well as the role of institutions in the protection of children, the establishment of mechanisms and special protective measures. It is believed that this law, once finally adopted, will further advance the fulfillment of children's rights and their protection in general in Kosovo. While, the Municipality of _______ has taken a step further by taking the initiative to draw up local policies that regulate this important area for society. The Regulation on the Fulfillment of the Rights of the Child through the Child Friendly Municipal Government System has been adopted by the Assembly. The continuity of the spirit of this regulation is the issuance of this Strategy and Action Plan that enables an integrated municipal system for the promotion of children's rights in our municipality. We have developed all this process in partnership with civil society, namely valuable contribution has been provided by _______.

² http://www.kuvendikosoves.org/common/docs/2018_01_30_Rezoluta_06_R_001.pdf

PRINCIPLES

The Municipality of _____ in its work seeks to promote the model of local government through which it is at the service of all its citizens, with particular emphasis on the protection of children's rights. This governance model promotes key principles that are and remain a very important part of the Child Protection and their Rights that derive from the International Convention on the Rights of the Child such as:

- Non-discrimination all children must enjoy all rights. No child should be treated unfairly on any grounds.
- **The highest interests of the child** when making decisions affecting children, the highest interests of the child should be given priority attention.
- Life, survival and development all children should be provided with survival and development to the greatest extent possible. Development includes the dimension of quality: not only physical health, but also mental, emotional, cognitive, social and cultural development.
- **Child's views** children should be free to express views on any issue affecting them and these views should be given the right weight in accordance with the age and maturity of the child.

VALUES

The municipality of ______ through its governance system, relying on its policies and with the support of various local and international partners, should promote its governing values as a friendly child municipality through proper municipal governance. These values must promote giving children the right to:

- Be listened to and included in local decision making;
- Have their impact in drafting local policies;
- Be protected from all types of abuses and misuses;
- Create favorable spaces and environments for children;
- Be included in various cultural-artistic as well as recreational-sports activities.

VISION

a child friend city, where children are part of drafting local policies through which the fundamental principles of children's rights are promoted.				
The municipality of	should be open in all	aspects of decision m	naking, providing opp	ortunities for
child development, which	n is guaranteed by the Conv	ention on the Rights o	f the Child, the Cons	titution of the
Republic of Kosovo and	applicable legislation. Based	d on these important d	ocuments, the munic	ipality should
be a strong voice for the	protection and promotion of	children's rights.		

MISSION

The Municipality of	_ will enable inclusion of children in the fulfillment of their rights by		
providing support in fulfilling and implementing objectives for a better welfare for children.			
The municipality of	undertakes or commits to provide a comprehensive local government		
where the children's interests will	occupy a significant place in local government. Children of the Municipality		
of should be offe	red good conditions in the education system that promises a bright future,		
a health care system that takes	care of their health. Children are a powerful voice in all decision-making		
processes related to their lives ar	nd to be included in all cultural-artistic and sporting activities. All of these		
actions are the basis for a compre	hensive local government.		

STRATEGIC OBJECTIVES

There are five areas in which the enterprise is founded to create a child friendly municipality. These fields can in no way be addressed separately. To the contrary, they are closely linked and complement each other.

Provision of quality services for all children of the Municipality, with special focus on the categories of children in need Improving the participation of children in the decision-making processes in the municipality and recreational-sports activities

Creating an effective system of awareness and advocacy for child welfare Creating safe public spaces and promoting the ecological environment

Coordination of actions, regular reporting and evaluation of the implementation of child protection policies - Coordination Mechanism

Social work.

These priority areas, translated into strategic objectives, contain measures that meet these objectives but at the same time relate to other objectives by complementing these and making the strategic enterprise coherent.

As an example, many measures in the area of child awareness and advocacy directly improve the provision of childcare services. Therefore, wherever the extent of a field has obvious links with any other field, such reference will be made.

Another area, however, related to aspects of coordination, evaluation and reporting, is considered transversal. The measures contained in this area link all areas and serve as a foundation of the entire enterprise.

The measures contained in this area link all areas and serve as a foundation of the entire enterprise.
1. Provision of quality services for all children of the Municipality, with special focus on the categories of children in need
The Municipality of has not yet had a special plan in which it has dealt exclusively with the category of children in need. Therefore, we, as municipal institutions, want to improve the services of sectors such as social welfare, education, health, culture, youth and sports. This strategy is expected to have more impact on children who need more support.
All these steps are a prerequisite for providing quality services to all children of the Municipality of
without distinction, but it will be an institutional responsibility for them to give a constructive role in this area. The Municipality of will create the basic preconditions which in practice will increase the whole range of service delivery and this set of services will play a key role for a more dignified life.
1.1. Creation of an information system through the information office for the entirety of children's services in the municipality
The Information Office of the Municipality of will establish a system of information on the entire list of the services it provides for children. This format will provide information on the entirety of social services educational activities and other information that is in the interest of children.
1.2. Provide emergency child financing
Establishing emergency childcare funding is one of the first steps that local institutions have to undertake to be closer to children in need. Therefore, the provision of universal child funding will be one of the key steps that will be taken by local institutions.
1.3. Strengthening the concept of family and foster families through subsidies from the Center for Social Work
Sheltering and foster families as a new concept have proven to be successful, therefore the municipality

_____ will organize public information campaigns on the role of shelter family and foster

families, identify and train them through exchange of experiences and their subsidies from the Center for

1.4. Support in the implementation of diversity measures, educational measures and penalties for children who have been in conflict with the law

Municipal institutions will treat with special care children who have been in conflict with the law that are in the execution of diversity measures, educational measures or punishments. A Memorandum of Understanding will be signed between the Municipality, the Probation Service and the Correctional Service to address the cases of children in conflict with the law, in execution of measures and penalties as well as their education.

1.5. Development of good parenting practices and health promotion

The promotion of good parenting policies will be one of the necessary steps in promoting and sensitizing a healthy family for all children of the Municipality of ______. Such practices will be carried out through awareness-raising campaigns that will promote and serve that children from maternity to maturity to have access to prudent parenting.

1.6. Increasing the involvement of children aged 3-6 years old in early childhood education and development services/programs

Conditions will be created to increase the inclusion of children in pre-school education. An assessment of municipal needs for early childhood education and development will be carried out. Based on these needs, the private sector will be invited to express interest in partnership with the municipality in the field of pre-school education. The establishment of public-private partnerships in the field of pre-school education will enable increased inclusion of children in early childhood education and development programs and will keep these services close to the community.

1.7. Creating equal opportunities for all children to enroll in school to attend and complete it

Municipal institutions for inclusion in compulsory education will address cases of non-enrollment, failure to attend and drop out of schooling. A system of communication between schools and civil registration offices will be established to obtain the data of school-age children from areas attending the respective schools. Schools will maintain a database with students on the basis of the Education Information Management System (EMIS) model. Prevention and Response Teams Against Non-Enrollment (PRTAN) will become functional as well as work will be carried out closely with organizations working in the area of inclusion in education.

1.8. Provision of professional services in schools

Human Resources of MED will be expanded for capacity building, professional development of teachers. Teachers will be trained for the early identification of children in need of professional pedagogical, psychological, social, mental health services and will establish a child referral mechanism for professional services. Furthermore, the needs for support teachers for children with special needs will be identified as well as child involvement in school decision making will be identified.

1.9. Mapping school spaces for providing quality education

The quality of education largely depends on the state of the school facilities. Therefore, professional teams will be established to inspect the state of the schools (inspection of buildings, sanitation, playgrounds and recreation facilities, school equipment etc.). These teams will inspect school facilities on an annual basis and come up with assessment reports on their condition. Remedial measures are undertaken on the basis of the reports in order to create safe and child-friendly school facilities and environments, creating cabinets and labs for accurate science and information technology (ICT).

1.10. Establishment of mechanisms within school for maintenance of school facilities (environments)

School management should engage in raising students' awareness of the need to maintain school facilities. A practical example will be developed for the maintenance of school spaces. Schools teams will be set up to coordinate school maintenance activities and each year a prize will be allocated to the hardest working school community.

1.11. Organizing multidisciplinary health and social visits for children on a regular basis

Providing individualized health services to each child depends greatly on providing information on the health and development of children. Moreover, capacities of health professionals will be developed to provide health care to mother and child, counseling for infants and young children up to the age of three, and support for early childhood development. A roadmap shall be compiled for visit services for poor and marginalized groups according to the concept of providing social services, which will have apart from the health intervention also the educational component. Effective forms of perinatal care will be implemented and all children will be included in the vaccination service.

1.12. Early identification of the child's health and emotional state

For the purpose of early identification of the child's health and emotional state, a document will be developed for the parent's declaration on the child's health condition as a prerequisite for enrollment in the school. This parent declaration document will serve to identify children (especially children with special needs) for more detailed health control. For those children, whose reading document reflects the situation that the child needs extra care, the school staff will pay special attention to them.

1.13. Special services are provided for the categories of children in need

The municipality through CSW identifies and creates a database for children with special needs. In cooperation with central level institutions, the municipality provides multidimensional services and community-based rehabilitation for these children. Public space provides physical access for children with special needs, it further provides a day center for providing inclusive services for children in need, additional support programs are available for children in need/marginalized groups. Moreover, multi-dimensional campaigns for the prevention of heavy child labor will be organized.

2. Increasing the participation of children in the decision-making processes in the municipality and recreational-sports activities

The voice of the children is almost not as obedient as we wish and the creation of a mechanism or form through which the voice of the children will be taken more into consideration, will create good practices of inclusion of children in decision-making and the interests of children will be a priority for local institutions.

Participation of children should be more inclusive and more dimensional to the interests of children and other stakeholders. Local institutions will consult children on various issues related to decision-making affecting children's rights. This will be carried out by empowering children's organizations in schools, the Municipal Children's Assembly, the democratic culture in schools, the promotion of sport, culture and art that will be pushed forward by DCYS.

2.1. Implementation of consultation procedures with children when making decisions

A Practical Guide to Child Consultation Procedures will be drafted, outlining areas for which children will be consulted. This process will be developed in coordination with all parties with a view to involving children in early consultation stages that precede municipal decision-making. A team will also be established to monitor the child consultation process.

2.2. Empowerment of children's organizations from the school level to the Municipal Children's Assembly

School-level organizations are of particular importance to represent the interests of children at school level. These interests should promote the rights and responsibilities of children at school level. Children's rights and responsibilities should be promoted through special manuals that promote the democratic values of schools through which the choice or representation in the council of students and their interrelation with the Municipal Children's Assembly is made.

2.3. Promoting democratic culture in schools

Schools should promote democratic culture in relation to children, through which children learn about democracy and create enough space to undertake various initiatives. Promoting democratic values is the support of students in the fulfillment of their projects that benefit students and school.

2.4. Promotion of sports in schools and improvement of sports infrastructure

The respective departments, in cooperation with schools, should take steps to promote school sports, encourage schools to establish sports clubs where they are not active and organize sports competitions between schools that, apart from the competitive character also play an important role in their socialization.

2.5. Making sports clubs of new categories functional

School institutions and sports clubs need to increase their cooperation at the institutional level to identify young talents in various sports disciplines even through the organization of sports camps. The respective Directorate encourages and supports schools and sports clubs for inclusion of these talents in sports clubs

2.6. Promoting art and culture

By promoting art and culture in educational institutions, children will demonstrate their skills in cultural and artistic values. Schools at least once a year organize cultural-artistic activities that serve children to demonstrate their skills in art and culture. Promoting these values should be vital for the school and the children because they will create good competition opportunities among peers and exchange of experiences.

2.7. Provision of informal recreation spaces

Municipal institutions should provide the necessary recreational facilities for children in their free time. In order to increase the participation of children in recreational activities, municipal institutions will make an assessment of the maintenance and operation of the existing recreation facilities and the establishment of new environments.

3. Creating an effective system of awareness and advocacy for child welfare

Child welfare is vital for municipal institutions of the Municipality of ______. Inter-institutional and cooperation with various partners dealing with children and their rights will create an effective system for awareness, protection of children's rights and improvement of their well-being.

Through various advocacy campaigns, measures will be taken to raise citizens 'and other stakeholders' awareness of increased care in relation to children. With regard to this, electronic and written media should play a key role in fair presentation and wider information on work and care in relation to children.

3.1. Trainings of municipal officials on aspects of child rights and child budgeting

Local institutions should play a continuous and proactive role to be in trend with the protection and promotion of children's rights.

For this reason, municipal officials are encouraged to attend trainings through which they ensure that children have adequate institutional care and better quality care services. At the same time, municipal officials during the drafting phase of the municipal budget should plan a budget for various activities related to children's rights.

3.2. Awareness raising campaigns for adults and children and independent advocacy for children

The Child Friendly Municipality offers a multidisciplinary approach to the range of services it provides, promoted through campaigns, public lectures, and various promotional materials for raising awareness for adults and children. Furthermore, civil society organizations, different coalitions may undertake various initiatives or programs of awareness that advocate for local institutions for a fair approach to the rights of children.

3.3. Work with media and local media professionals

The media play an important role in presenting the work of municipal institutions with a special emphasis on activities related to children's rights. To do this, media should be professional and keep the news of children's rights in the municipality visible. In order to maintain the confidentiality and integrity of children, the municipality develops guidelines in cooperation with media professionals on how local media should approach children during their reporting. In this vein, the municipal institutions can organize various discussion forums on issues of standards for protection of identity and child integrity.

4. Creating safe public spaces and promoting the ecological environment

Child Friendly Municipality aims to create safe public spaces and ecological environment for children whereby creating a feeling of security at any time and place. This implies that municipal institutions during the preparation of urban plans in order to avoid risks in the public spaces, they consult children and parents.

4.1. Eliminating risks and creating an ecological environment

Public spaces potentially pose a risk to children due to persistent pollution and lack of maintenance. Systematic
exposure of children to these public spaces may pose a potential risk for various illnesses and infections.
Institutional care should be continuous in eliminating these risks so that children do not suffer due to the
negligence of public service providers as well as due to irresponsible persons who damage public property.
The Municipality of undertakes measures to extend the waste collection in public spaces and
in all localities of the Municipality, as well as it is going to establish an efficient reporting system for cases of
public space damage.

4.2. Ensuring a safe and child friendly traffic system

Local institutions should assess the scale of traffic hazardousness in all localities of the municipality of _____ with special emphasis in the vicinity of educational institutions. Providing secure crossings will eliminate the risks for those schools that are close to the most frequented streets and main roads.

Local institutions should establish an operational plan in order to release public spaces, mark pedestrian crossings, release pavements, provide paths for persons with special needs. For all this, an information campaign for the participants in the traffic should be carried out.

5. Coordination of actions of all stakeholders through the coordination process, as well as through evaluation and reporting on the situation of children in the municipality

We want the entire process of creating a child-friendly municipality to have broad ownership where all parties will co-ordinate actions with the goal of addressing the measures defined in the strategy and action plan. An effective coordination is needed to ensure this coordination of actions as well as an open communication. Whereas, in order to ensure the quality, we need a periodic assessment of the impact of actions to children, as well as reporting on the situation of the children of the municipality.

5.1. Creation of a coordination mechanism at the municipal level

Children should become visible in governing policies. To do this, a coordinating mechanism will be established at the municipality level. This coordination mechanism will be chaired by the Director of the Directorate of Health and Social Care as defined in the Regulation for the Realization and Protection of Children's Rights. The Municipality, through the act on establishing the coordination mechanism, determines the composition, scope and procedures of functioning.

5.2. Creating a non-confidential information management system for children

In order to have an accurate picture of the situation of the children of the municipality and to properly determine the needs for interventions, it is necessary to have a reliable system for the management of non-confidential information for children. Such sectoral systems such as education, health care, children in conflict with the law, exist or are in the process of operationalization at the central level, so there is a need to create a system of non-confidential data for children.

5.3. Assessment of impact in children and reporting on the status of children

The child friendly municipality needs to undergo the process of impact assessment to children. During the strategy planning and action plan, such an assessment has already been made using a self-assessment tool that is based on the standards for the creation of a child-friendly municipality. However, we will carry out regular assessment of the current impact on children, aspects of local governance and the aspects of the child friendly strategy for the municipality. Each municipal unit, as well as independent organizations and institutions, will make this assessment and will come up with recommendations for improvements. All these assessments will be summarized in periodic reports on the situation of children. The findings of the reports will be discussed at the level of the coordinating mechanism and will be referred to the highest governing municipal authorities.

5.4. Coordination with the relevant parties

The approach of co-operation with all parties is the principle of work of municipal government in the effort for a child friendly municipality. We will maintain continuous communication and cooperation with organizations, informal groups, local communities, councils, etc.. We will jointly identify issues of implementation of the measures and find the most effective ways. We will also coordinate with the central/regional institutions that provide services at the municipal level, but also with the central government to ensure good policies for children, and seek additional support from the central level for the needs of children in the municipality.

5.5. Interim and final assessment of strategy implementation

The quality of implementation of the strategy and action plan will be assessed in the middle of the implementation period (intermediate assessment) and at the end of the implementation period (final assessment). These assessments will be the ground for reports that will inform on the measures for improvement of implementation, respectively for planning of the new strategy.

5.6. The new strategic cycle

A few months before we conclude the implementation of the existing strategy, we will be mobilized in the planning of the new strategic cycle. This planning will be based on experiences with the implementation of the existing strategy and the current circumstances regarding the situation of the children of the municipality.

ACTION PLAN

	Strategic Objectives
	Measure
	Actions
1.	Provision of quality services for all children of the Municipality, with special focus on the categories of children in need
1.1.	Creation of an information system through the information office for the entirety of children's services in the municipality
	The situation of services to children in the municipality is analyzed
	A catalog of service providers is developed, lists of types of social services and information campaigns are organized by local institutions and civil society
1.2.	Provide emergency child financing
	An operational fund is created by the Municipality for CSW in providing social and family services for children (petty cash)
1.3.	Strengthening the concept of family and foster families through subsidies from the Center for Social Work
	An information campaign is organized for the public on the role of shelter and foster family
	Identification and evaluation of shelter and foster family is carried out
	Good practices are exchanged and shelter and foster families are trained
	Subsidizing of shelter and foster families
1.4.	Support in the implementation of diversity measures, educational measures and penalties for children who have been in conflict with the law
	A Memorandum of Understanding is signed between the Municipality, the Kosovo Probation Service (KPS) and the Kosovo Correctional Service
	Municipal institutions, based on their needs for community service, receive the cases referred by the KPS
	Regular communication between the municipality and Kosovo Probation Service is established in order to address cases of children in conflict with the law
	The municipality, in compliance with its central level obligations, addresses issues related to education of children with educational measures and sentences
1.5.	Development of good parenting practices and health promotion
	Human capacities are created for the provision of training modules (training of trainers)
	Awareness campaign is carried out for the health and nutrition of babies, children and adolescents
	Good parenting practices are distributed through training and self-awareness campaigns (about infant and child nutrition)
1.6.	Increasing the involvement of children aged 3-6 years old in early childhood education and development services/programs
	An assessment of municipal needs for early childhood education and development is carried out.

	The private sector is invited to express interest in partnership with the municipality in the field of pre-school education
1.7.	Creating equal opportunities for all children to enroll in school to attend and complete it
	Collaboration with the civil registration office and provision of information to all school-age children in the area
	Students enroll in compliance with the municipal regulation on regional specifics of schools
	The student database is maintained according to the EMIS model
	Prevention and Response Teams Against Non-Enrollment (PRTAN) are functional
	Close collaboration with organizations working in the field of inclusive education
1.8.	Provision of professional services in schools
	Human Resources of MED has expanded for capacity building, professional development of teachers and for quality assurance.
	Teachers are trained for early identification of children in need of professional pedagogical, psychological, social and mental health services
	A mechanism for referring children in need of professional services is established
	Professional health intervention plan is designed and implemented
	Needs for supportive teachers for children with special needs are identified
	Children are involved in school decision making
1.9.	Mapping school spaces for providing quality education
	Professional teams are established to inspect the state of the schools (inspection of buildings, sanitation, playgrounds and recreation facilities, school equipment etc.)
	School facilities are inspected annually and reports are prepared
	Measures are being taken to improve the state of schools based on inspection reports
	Standards for child friendly schools are promoted
	Steps are undertaken for providing security at schools
1.10.	Establishment of mechanisms within school for maintenance of school facilities (environments)
	Students and other stakeholders are aware of the need for school maintenance
	A practical guideline will be developed for the maintenance of school spaces
	School teams are established for coordination of school maintenance activities
	The annual prize is awarded for the rest working school community
1.11.	Organizing multidisciplinary health and social visits for children on a regular basis
	A guide to home visits services for poor and marginalized groups is compiled
	The systematic visits to homes will be organized, which in addition to the health intervention will also have the education component
	Effective practices of perinatal and palliative care are applied
	All children are included in the vaccination service

1.2.	Early identification of the child's health and emotional state
1.2.	A document for parent's declaration on child's health condition is compiled, as a precondition for
4.0	enrollment in school
1.3.	Special services are provided for the categories of children in need
	The municipality through CSW identifies and creates a database for children with special needs
	Multidimensional and community-based rehabilitation services for children with disabilities are provided
	Physical access of children with disabilities to public spaces is ensured
	A day-care center for delivering comprehensive services to children in need is ensured
	Quality services are provided for child victims of domestic violence together with their sheltered mothers and other social services
	Additional support programs are available for vulnerable children/marginalized groups
	Multi-dimensional campaigns for the prevention of heavy child labor are organized.
2.	Increasing the participation of children in the decision-making processes in the municipality and recreational-sports activities
2.1.	Implementation of consultation procedures with children when making decisions
	A practical guide for child consultation procedures is drafted
	A municipal decision is issued for children consultation at early stages of the processes leading to decision-making
	A team is established to monitor the implementation of child consultation procedures
2.2.	Empowerment of children's organizations from the school level to the Municipal Children's Assembly
	The students' representative bodies are established/operation at all levels, ranging from classroom counseling to the Municipal Children's Assembly
	Existing manuals are used or a separate manual for the operation of child organizations is drafted
	Children are supported in the exercise of democracy through the election of their representatives, parents and teachers, as well as training and counseling programs
	Intermediation among peers is promoted as an approach to address problems, conflicts, bullying and violence in schools, as well as in neighborhoods
2.3.	Promoting democratic culture in schools
	Capacities of all parties in school are developed to nurture a democratic culture at school
	Schools are supported in the realization of democratic citizenship projects in school and community, involving students, as well as the school community and other partners
2.4.	Promotion of sports in schools and improvement of sports infrastructure
	The Department of Culture Youth and Sports in cooperation with schools organizes the promotion of school sports
	The Department of Culture Youth and Sports encourages schools to establish sports clubs where they are not active.
	Sports competitions between schools are organized

2.5.	Operationalization of sports clubs of new categories
	Sports clubs are encouraged to involve children (boys and girls) in sports clubs
	Encouragement and support of sports schools with a view to involving children from all communities in sports activities
	The Department of Culture Youth and Sports supports communication between clubs, schools and parents
	The Department of Culture Youth and Sports supports sports clubs in organizing camps for identification of sports talents
2.6.	Promoting art and culture
	Schools promote art and culture through creating artistic and cultural bodies of schools
	Schools at least once a year organize cultural-artistic activities
	Schools create the necessary space for organizing various activities including exhibitions,
	To look into the possibility of involving the Department of Culture, Youth and Sports in the organization of competitions in art and culture
2.7.	Provision of informal recreation spaces
	Assessment of the existing non-formal facilities for recreation, maintenance and operation
	Enabling creation of new recreational spaces in the entire Municipality
3.	Creating an effective system of awareness and advocacy for child welfare
3.1.	Trainings of municipal officials on aspects of child rights and child budgeting
	The municipality organizes or encourages municipal officials to participate in training in the field of children's rights
	Municipal officials during the drafting phase of the municipal budget plan a budget for various activities related to children's rights.
3.2.	Awareness raising campaigns for adults and children and independent advocacy for children
	Awareness campaigns are organized for adults and for children
	Public lectures are organized and promotional material is distributed for the child friendly municipality
	Human rights and democratic citizenship programs are provided for children through informal education
	The work of non-governmental organizations, coalitions and networks that monitor, promote and protect the rights of the child is supported
	The work of the organizations of children and youth is enabled and supported
	The process of advocacy to the bodies of local and central level is supported
3.3.	Work with media and local media professionals
	The municipality provides guidance and training for the municipal public relations office and media and print and electronic media professionals
	Media and media professionals are supported to keep the news of children's rights in the municipality visible.
	On the initiative of the Municipality, discussion forums are organized between the municipality and the media regarding the standards for the protection of the confidentiality and integrity of children

4.	Creating safe public spaces and promoting the ecological environment
4.1.	Eliminating risks and creating an ecological environment
	Neighborhoods with lack of water and without a wastewater management system are identified and intervention projects are drafted
	Collection of waste in public spaces and in all localities of the Municipality is expanded
	An efficient system of monitoring public spaces by providing ecological environment is established
	Establish reporting mechanisms for cases of damage to public spaces
	Municipality shall undertake actions to increase green public spaces
4.2.	Ensuring a safe and child friendly traffic system
	Design and implementation of projects for the release of pedestrian sidewalks and pedestrian crossings, in particular near school buildings including marking the crossings
	The project for trails for persons with special needs and bicycle parking is drafted and implemented
	An information campaign is carried out with all traffic participants for traffic safety purposes
	Free transportation is provided to students with special needs
5.	Coordination of actions of all stakeholders through the coordination process, as well as through evaluation and reporting on the situation of children in the municipality
5.1.	Creation of a coordination mechanism at the municipal level
	The scope of the coordination mechanism and the functioning procedures are defined
	A decision is made to establish a coordinating mechanism
	The secretariat of the coordinating mechanism is established
5.2.	Creating a non-confidential information management system for children
	Workshop to identify the terms of reference for the non-confidential information management system for children is organized
	The responsible persons for using the information management system are trained
5.3.	Assessment of impact in children and reporting on the status of children
	Periodic assessment of the impact of local governance aspects of the strategy for the child friendly municipality is carried out
	Assessment results are summarized in summary reports that include recommendations for improvement
	Reports are discussed at the level of the coordinating mechanism and they are referred to the highest authorities of municipal governance
5.4.	Coordination with the relevant parties
	Continuous communication and cooperation with organizations, informal groups, local communities, councils, etc. is maintained.
	Work is coordinated with the central institutions providing services at the municipal level
	Collaboration is carried out with the central level of government to ensure good policies for children and additional funding for the needs children in the municipality

5.5.	Interim and final assessment of strategy implementation
	An intermediate assessment of the implementation of the strategy and drafting of the interim report is carried out
	A final assessment of the implementation of the strategy and drafting the final report is carried out
5.6.	The new strategic cycle
	Assessments and reports are reviewed to be informed for planning the new strategic cycle
	The new strategy and its action plan are planned.

